

THE COMPANIES ACT, 2013 *
COMPANY LIMITED BY SHARES
MEMORANDUM OF ASSOCIATION
OF
ASSOCIATED POWER STRUCTURES
LIMITED**

I. The Name of the Company "ASSOCIATED POWER STRUCTURES LIMITED"**. .

II. The Registered Office of the Company will be situated in the State of Gujarat.


III. The Objects for which the Company is established are:

[A] THE MAIN OBJECT OF THE COMPANY TO BE PURSUED BY THE COMPANY ON ITS INCORPORATION IS:

- I. To carry on the business to manufacture, sale, resale, agent, assemble, fabricate, erect, purchase, process, design, develop, construct, distribute, repair, service, renovate, import, export, generate, supply, let on hire and otherwise deal in all respects in all kinds of infrastructure as a developer and as turnkey project or otherwise including transmission and telecommunication towers and all other kinds of towers, crash barriers, cable tray, switch yard structures, equipments, tools, machinery, plant and implements, spare parts, components, articles, auxiliaries, accessories, foundries for industrial, commercial, agricultural related industries or household in respect of any sector including power, telecom, windmill as also providing all kinds of allied & incidental services including operation, maintenance, surveys, route selection, sourcing, selection, inspection, stringing, testing, inspection, painting etc.

*** Wordings of "the Companies Act, 1956" replaced by the wordings of "the Companies Act, 2013" vide Special Resolution passed by the shareholders in Extra-Ordinary General Meeting held on December 26, 2024.**


**** Word "Private" deleted vide Special Resolution passed by the shareholders in Extra-Ordinary General Meeting held on December 26, 2024.**

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For Associated Power Structures Limited

Ajay Mukund Patel
Director
DIN: 00366050


[B] THE OBJECTS INCIDENTAL OR ANCILLARY TO THE ATTAINMENT OF THE MAIN OBJECT ARE SUBJECT TO THE PROVISION OF COMPANIES, ACT, 2013 * AND OTHER LAWS IF ANY APPLICABLE:

1. To acquire real or leasehold estate and to purchase, or otherwise acquire or provide in any place in which any part of the business of the Company may from time to time be carried on, all such offices, warehouses, workshops, buildings, houses for employees and directors, machineries, engines, plants and appliances as may be considered requisite for the purpose of carrying on the business of the Company or any part thereof.
2. To form, constitute, float, lend money to assist and control similar associations or undertakings whatsoever.
3. To promote, subsidize and assist companies, syndicates and partnerships of all kind in any manner as may be thought fit in connection with any of the above objects of the Company.
4. To hold use, work, manage, improve, carry on, develop the undertaking, lands and movable estate or property and assets of any kind of the Company or any part thereof.
5. To dispose of any property of the Company either absolutely or conditionally and in such manner and upon such terms and conditions in all respects as may be thought fit and to accept payment or satisfaction for the same in cash or otherwise.
6. To subscribe for, take or otherwise acquire and hold shares, stocks, debentures or other securities of any other Company having objects altogether or in part similar to those of the Company or carrying on any business capable of being conducted so as directly to benefit the Company.
7. To subscribe or contribute or otherwise to assist or to guarantee money to charitable, benevolent, religious, scientific, national, public, or any other useful institutions in their objects or purposes or for any exhibitions but not for political objects.
8. To establish and maintain or procure the establishment and maintenance of any contributory or non-contributory pension or superannuation funds for the benefit of and give or procure the giving of donation, gratuities, pensions, allowances or emoluments to any persons who are or were at any time in the employment or service of company or of any Company which is a subsidiary of the Company or is allied to or associated with the Company or with any subsidiary company or who are/were at any time Director or officers of the Company or of any such other company as aforesaid and the wives, widows, families and dependants of any such persons and also to establish and subsidize and subscribe to any Institutions, associations, club or funds calculated to be for the benefit of or to advance the interest and well-being of the Company or of any such other company as aforesaid and make payment to or towards the Insurance of any such persons as aforesaid and to any matters aforesaid either alone or in conjunction with any such other company as aforesaid.
9. To provide for the welfare of Directors, employees, or ex-employees of the Company and the wives, widows and families of the dependents or connections of such persons by building or contributing for the building, houses, dwelling or quarters, or by grants of money, pensions, gratuities, allowance, bonus, profit sharing bonus or benefits or other payments or by creating and from time to time subscribing or contributing to provident and other associations, Institutions, funds profit sharing or other schema or trust and by providing or subscribing, or contributing towards places of instruction and recreation, hospitals and dispensaries, medical and other attendants, and other assistance as the Company shall think fit.

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10. To establish, provide, maintain and conduct or otherwise subsidies research, laboratories and experimental workshop for scientific and technical research and experiments and undertake and carry on with all scientific and technical research experiments and tests undertake and to promote studies and research both scientific and technical investigation and invention by providing subsidy or assisting laboratories workshops, libraries, lectures, meetings and conferences and by providing the remunerations of scientific or technical professor or teachers and by providing for the awards or exhibition, scholarship prizes and grants to students or otherwise and generally to encourage promote and reward studies. researches, investigation, experiment, tests and invention of any kind that may be considered likely to assist any of the business which the Company is authorised to carry on.
11. To appoint any Directors or Managers of any subsidiary company or of any other company in which this Company is or may be interested.
12. To aid pecuniarily or otherwise, any association, body or movement having similar object. the solution, settlement or labour problems or the promotion of industry or trade.
13. To acquire and undertake all or any of the business property and liabilities of any person, company carrying on or proposing to carry on any business which the Company is authorised to carry on or possessed of property suitable for the purpose of the Company which can be capable of being conducted so as directly to benefit the Company and to subsidies or assist any such persons or company financially or otherwise.
14. To vest any movable or immovable property rights or interests acquired by or belonging to the Company in any person or Company on behalf of or for the benefit of the Company and with or without any declared trust in favour of the Company.
15. To lend and advance money or give credit to such persons companies and on such terms as may seem expedient and in particular to customers and others having dealing with Company and to guarantee the performance of any contract or obligation and the payment of money to any such person or companies and generally to give guarantee and indemnities.
16. To guarantee the payment of money secured or unsecured by or payable under in respect of promissory notes, bonds; debentures, debenture-stock, contracts, mortgages charges, obligations, instruments, of any person whatsoever. whether incorporated or not and generally to guarantee or become securities for the performance of any contracts or obligations.
17. To undertake and execute any trust, the undertaking of which may seem to the Company desirable either gratuitously or otherwise.
18. To carry on business or branch of a business which this Company is authorised to carry on by *means* or through the agency of any subsidiary or other companies and to enter into any arrangement with such subsidiary Company for taking the profits and bearing the loss at any business or branch so carried on, or for financing any such business or branch so guaranteeing its liabilities or to make any other arrangements which may seem desirable with reference to any business or branch so carried on including power at any time and either temporarily to close any such branch or business.
19. To pay all preliminary expenses of any company promoted by the Company or any company in which this Company is or may contemplate being interested including in such preliminary expenses all or any part of the cost and expenses of owners of any business or property acquired by the Company.
20. To procure the incorporation, registration or other recognition of the Company in any country, state or place outside India and to establish and maintain local registers and branch places of business in any part of the world subject to law in force.

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21. To create any depreciation fund, reserve fund, sinking fund, insurance fund, educational fund or any other special fund or reserves whether for depredation or for repairing improving. extending or maintaining any of the properties of the Company or for redemption of debentures or redeemable preference shares or for any other purposes conducive to the interest of the Company.
22. Subject to the provisions of the Companies Act, 2013 * to place to reserve or to distribute as dividends or bonus share among the members or otherwise to apply any money received by way of premium on shares or debentures issued at a premium by the Company and any money received in respect of dividends accrued on or arising from the sale of forfeited share.
23. To establish, promote or concur in establishing or promoting any company or companies for the purpose of acquiring all or any of the properties, rights and liabilities of the Company or for any other purpose which may seem directly or indirectly, calculated to benefit the Company and to place or guarantee the placing of subscribed for or otherwise acquired all or any part of the shares, business capable of being conducted so as directly or indirectly to benefit the Company.
24. To pay out of the funds of the Company all costs, charges and expenses of and incidental to the promotion, formation, registration and establishment of the Company and the issue of its capital including any undertaking or other commissions, broker's fees and charges in connection therewith and to remunerate (by cash or other assets or by the allotment of fully or partly paid shares) or by a call or option on shares, debentures, debenture-stocks, or securities of this or my other company or in any other manner whether out of the Company's capital or profits or otherwise to any person or persons for services rendered in introducing any property or business to the Company, in placing or assisting to place or guaranteeing the subscription of any shares, debentures, debenture-stocks or other securities of the Company as the directors may think proper.
25. To draw, make, accept, endorse, discount, execute, issue, negotiate, assign and otherwise deal with cheques, drafts, bills of exchange, promissory notes, hundies, debenture, bonds, bills of lading, railway, receipts, warrants and all other negotiable or transferable instruments.
26. To insure with any other company or person against losses, damages, risks and liabilities of all kinds which may affect this Company.
27. To open account or accounts with any firm or Company or with any bank or banks or bankers or shroffs to pay into, withdraw money from such account or accounts.
28. To apply for, tender, purchase or otherwise acquire any contracts, sub-contracts, licenses and concessions for or in relation to the objects or business herein mentioned or any of them and to undertake execute, carry out dispose of or otherwise turn to account the same.
29. To employ experts to investigate and examine into the conditions, prospects, value, character and circumstances of any business concerns .and undertakings having similar objects and generally of any assets, property or rights.

*** Wordings of "the Companies Act, 1956" replaced by the wordings of "the Companies Act, 2013" vide Special Resolution passed by the shareholders in Extra-Ordinary General Meeting held on December 26, 2024.**


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Director
DIN: 00368050

30. To take part in the management, supervision and control of the business of any company or undertaking having similar objects and for that purpose to appoint and remunerate any directors, trustees, accountants or other experts.
31. Subject to the provisions of the Act, to pay for any properties, rights or privileges acquired by the Company either in shares of the Company or partly in shares and partly in cash or otherwise.
32. To amalgamate, enter into partnership or into any arrangement for sharing or pooling of profits, amalgamation, union of interest, cooperation, joint venture, reciprocal concession or otherwise with any person, firm or company carrying on or engaged in or about to carry on any business or transaction which may seem capable of being carried on or conducted so as directly or indirectly to benefit the Company.
33. To lend, invest or otherwise employ or deal with money belonging to or entrusted to the Company in securities and shares or other movable or immovable property or without security upon such terms and in such manner as may be thought proper from time to time, to vary such transactions and investments in such manner as the Directors may think fit subject to the provisions of the Companies Act, 2013 *.
34. To purchase or otherwise acquire, protect, prolong and renew any patents, rights, inventions, licenses, protections and concessions which may appear likely to be advantageous or useful to the Company and to use and turn to account the same and to grant licence or privileges in respect of the same.
35. To pay or satisfy the consideration for any property, rights, shares, securities or assets whatsoever which the Company is authorised to purchase, or otherwise acquire either by payment in cash or by the issue of shares, or other securities of the Company, or in such other manner as the Company may agree to partly in one mode and partly in another.
36. To search for and to purchase, protect, prolong, renew or otherwise acquire from any Government, state or authority any patents, protections, licenses, concessions, grants, decrees, rights, powers and privileges whatsoever which may seem to the Company capable of being turned to account, to work develop, carry out, exercise and turn to account the same.
37. To furtherance of the aforesaid objects of the Company.
 - (a) to enter into negotiations with and enter into arrangements and contracts and conclude the same with foreign and/or Indian parties and other persons for obtaining by grant, licence, and/or on other terms, formulate and other rights and benefits, and to obtain technical and engineering information assistance and service know-how and expert advice for installation of plant and machinery, production and manufacture of any products, and
 - (b) to pay for technical know-how, technical and engineering assistance and information, and/or service rights or privileges acquired by the Company either in shares of the Company or partly in cash or otherwise.
 - (c) to pay to promoters such remuneration and fees and otherwise recompense them for their time and for the service rendered by them.

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Director
DIN: 00366050

38. To do above things as may be incidental or conducive to the attainment of above objects, as principals and as through agents, brokers, trustees, contractors, either alone or in partnership or in conjunction with others.
39. Subject to the provisions of Sections 73 ** of the Companies Act, 2013 * and the rules made thereunder and the directives of the Reserve Bank of India, to borrow or raise or secure the payments of money or to receive money on deposit at interest for any of the purposes of the Company and at such time and from time to time and in such manner as may be thought fit and in particular by the issue of debenture or debenture-stocks convertible into shares of this or any other company or perpetual annuities and as security for any such money so borrowed, raised or received or for any such debentures or debenture-stocks so issued to mortgage, pledge or charge the whole or any part of the property, assets, or revenue and profits of the Company present or future including its uncalled capital by special assignments or otherwise or to transfer or convey the same absolutely or in trust and to give the lenders powers of sale and other powers as may seem expedient and to purchase, redeem or pay off any such securities and also by a similar mortgage, charge or lien to secure and guarantee the performance by the Company or any other person or company as the case may be provided that the Company shall not carry on banking business as defined in the Banking Regulation Act, 1949.
40. To enter into any arrangements and to take all necessary or proper steps with Governments or with other authorities imperial, supreme, national, local, municipal or otherwise of any place in which the Company may have interests and to carry on any negotiations or operations for the purpose of carrying out the objects of the Company directly or indirectly or effecting any modifications in the constitution of the Company or furthering interests of its members and to oppose any such steps taken by any other Company, firm or person which may be considered likely directly or indirectly to prejudice the interest of the Company or its members and to promote or assist the promotion, whether directly or indirectly of any legislation which may appear to be in the interests of the Company and to oppose and resist, whether directly or indirectly, any legislation which may seem disadvantageous to the Company.
41. To apply for, promote and obtain any Act of Parliament or legislature, charter, privilege, concession, licence or authorisation of Government State or Municipality provisional order or licence of the Board of Trade or other authority for enabling the Company to carry out any of the objects into effect or for extending any of the powers of the Company for effecting any modification of the constitution of the Company for any other purpose which may seem calculated, directly or indirectly to prejudice the interests of the Company.
42. To make and/or receive donations, gifts or income to or from such persons, institution or trusts and in such cases and whether of cash or any other assets as may be thought directly or indirectly to benefit the Company or any of the objects of the Company and also to remunerate any person or corporation introducing or assisting in any manner the business of the Company.

**** Substituted with respective Corresponding section number of the Companies Act, 2013 vide Special Resolution passed by the shareholders in Extra-Ordinary General Meeting held on December 26, 2024.**

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43. To establish and support or aid in the establishment of and support associations, institutions, companies, societies, funds, trusts and conveniences for the benefit of the employees or ex - employees or of persons having dealing with the Company or the dependents, relatives or connections of such persons and in particular friendly or other benefit societies and to grant pensions, allowances and bonuses either by way of annual payments or by way of lumpsum and to make payments towards insurance and to form and contribute to provident and benefit funds, or to such persons.
44. To Indemnify members, officers, directors, agents and employees of the Company against proceedings, cost, damages, claims and demands in respect of anything done or ordered to be done by them for and in the interest of the Company or any loss, damage or misfortune whatsoever which shall happen in the execution of the duties of their offices or in relation thereto.
45. To establish agencies in India and elsewhere for sale and purchase to regulate and discontinue the same subject to law in force.
46. Subject to the provisions of the Act, the company shall have power to borrow any sum or sums of money either by way of short/long term loans for the purpose of the company and whether with or without any security or by such other terms and conditions and from such person or persons, firms, bank or any financial, Industrial, institutions or any government or semi-government corporation as the company may deem fit.

*


IV. ** The liability of the members is limited and this liability is limited to the amount unpaid, if any, on the shares held by them.

V. *** The Authorised Share Capital of the Company is INR 20,00,00,000 (Indian Rupees Twenty Crores only) consisting of 10,00,00,000 (Ten Crores only) Equity Shares of ₹2/- (Rupees Two only) each with power to increase or reduce such capital and alter the same in accordance with the provisions of the Companies Act, 2013 and as provided in the Articles of Association of the Company.

* **Part C of Clause III of Memorandum of Association i.e. "The Other Objects" are deleted vide Special Resolution passed by the shareholders in Extra-Ordinary General Meeting held on December 26, 2024.**

** **Clause IV has been replaced and substituted by the new clause IV vide Special Resolution passed by the shareholders in Extra-Ordinary General Meeting held on December 26, 2024.**

*** **Clause V has been replaced and substituted by the new clause V vide Special Resolution passed by the shareholders in Extra-Ordinary General Meeting held on August 28, 2025.**


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Director
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We, the several persons, whose names and address are subscribed are desirous of being formed into a company in pursuance of this Memorandum of Association and we respectively agree to take the number of shares in the capital of the Company set opposite our respective names:-

Sr. No.	Names, Address, Descriptions, Occupations and Signature of the Subscribers	Number of Equity Shares taken by each Subscriber	Names, Address, Descriptions and Occupation and Signature of the Common Witness
1.	Ajay M. Patel Son of Mukundbhai R. Patel “Mahalaxmi” Wadi, Rangmahal (Inside Gate), Vadodara - 390017 Business Sd/-	10 (Ten)	Suresh Gohil S/o Dolat Gohil 19, Sangita Apartment, Opp. Akota Stadium, Baroda - 390020 Company Secretary CP No. 725 Sd/-
2.	Satish R. Desai Son of Ramesh A. Desai 61/A, Adhar Society, Waghodia Road, Panigate, Baroda. Business Sd/-	10 (Ten)	
3.	Parag V. Kothari Son of Vinodchandra R. Kothari 803/A, Lad Apartment, Opp. Polo Ground, Baroda - 390001 Business Sd/-	10 (Ten)	
Total:		30 (Thirty)	

Place: Vadodara

Dated this 24th day of April, 1996

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Ajay Mukund Patel
Director
DIN: 00366050

We, the several persons, whose names and addresses are subscribed are desirous of being formed into a Company in pursuance of this Memorandum of Association and we respectively agree to take the number of shares in the capital of the Company set opposite our respective names :-

Sr. No.	Names, Addresses, Descriptions, Occupations and Signature of the Subscribers	Number of Equity Shares taken by each Subscriber	Name, Address Description and Occupation of the Common Witness
1	Ajay M. Patel S/o Mukundbhai R. Patel. 'Mahalaxmi', Wadi, Rangmahal, (Inside gate). VADODARA - 390017. Business <i>A Patel</i>	10 (TEN)	
2	SATISH. R. DESAI S/o. Ramesh. A. Desai 61/A, ADHAR SOCIETY, WAKHEDI ROAD, PANIGATE, BARODA Business <i>S. R. Desai</i>	10 (TEN)	Suresh Gohil S/o. Dattat Gohil 19, Sangita Apartment Opp. Akota Stadium Baroda - 390 020 Company Secretary <i>S. R. Desai</i>
3	PARAG V. KOTHARI S/o. VINODCHANDRA R. KOTHARI. 803/A LAD APARTMENT OPP. POLO GROUND BARODA - 390001 BUSINESS <i>P. V. Kothari</i>	10 (TEN)	
Total :		30 (Thirty)	

Place : VADODARA

Dated this 24TH day of APRIL 1996

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For Associated Power Structures Limited

Ajay Mukund Patel
Director
DIN: 00366050